

Preparatory sessions:

- On June 29<sup>th</sup>, in the afternoon, we will have a preparatory session with Prof. Geert Buelens and the participants, on how to write a manifest – and to get an early sense of what the programme will be about.
- In advance of the week, we will distribute a syllabus for participants to read.

Monday: The University of the Future

- Welcome and general introduction:
  - Rector Magnificus Professor Henk Kummeling
- Introduction by Dr. Jeroen Oomen: Futuring & the University of the Future
  - In this introductory session, we will introduce the aims of the summer school, outline the practicalities, and introduce the intellectual and academic commitments that underlie the summer school. Specifically, we will introduce the notion of ‘futuring’ and ‘techniques of futuring’ as frameworks through which to understand the ways in which universities co-shape the future – and to help us think through what a university fit for the future might be like.
- Opening Keynote: Professor Maarten Hajer: The University of the Future & the Future of the University
  - In the opening keynote, professor Hajer, current director of the Pathways to Sustainability Strategic Theme and former director of PBL (Netherlands Environmental Assessment Agency), will outline the challenges that we face and the role that universities play in these challenges. Through the ‘futuring’ lens, he will outline the role universities play in shaping the future – and what the university of the future might be like.
  - Following this keynote, we will have an open discussion about what the university of the future ought to be like: what needs to be kept in mind throughout the week?
- Living Pasts by Professor Toine Pieters & Freudenthal Institute: in this session we investigate the idea of a University of the Future in relationship to the *living pasts* of its immediate surroundings. How do we reconcile heritage and a sense of place to the increasing ambition of a global university? What is the place of Utrecht University in its urban environment? What role should the university play in creating sustainable sense of heritage?
  - This session will also be a collaboration with the Utrecht 900 celebrations.
- Manifest session and writing: In this first session we will be structuring the manifest, introducing working groups to one another, and make some first steps in thinking through what the university of the future might look like. Professor Geert Buelens will lead and guide this session.
- **Public Keynote: The University as a Historic and Future Institute (speaker TBC)**
  - In this keynote, open to the public and in a historic venue in Utrecht’s city centre, a renowned speaker will address the university as a historic institution, tracing the past into the future.

Tuesday: The Challenges facing universities

- The Polycrisis: Perspectives on the Pressures Universities are Facing
  - In this session organised by the Centre for Unusual Collaborations, and led by Martine Veldhuizen (Chair Utrecht Young Academy), we will introduce the many crises that universities have to respond to in the 21<sup>st</sup> century – and ask what their role should be in addressing these crises. How do universities have to

respond to for example digitalisation, increasing inequality, multiple ecological crises, and the changing role of expertise in society? In this session, we will grapple with these questions, zooming in the need for interdisciplinarity.

- Keynote: Professor José van Dijck: The University in Transition
  - In this keynote, José van Dijck, professor of Media and Digital Society and the first female president of the Royal Netherlands Academy for the Arts and Sciences (KNAW) (2015-1018), will address the changing role of universities already. From her expertise as a professor of media and her experience in the KNAW, she will highlight pressures the universities that universities already face, how they might intensify, and how universities might respond to them.
- Manifest writing: In the afternoon, there is time for participants to write on their manifest, in groups. Select faculty will be available for tips, tricks, and discussions.

### Wednesday: The University & Transition

- **Keynote Prince Claus Chair (TBC): *Universities and Just Transitions - Do Universities Help or Hinder Just Transition?***
  - In this session, we will look at the university as an 'agent of change': how does the university, as an institution but also as a site of knowledge production, affect the necessary transitions of the 21<sup>st</sup> century. Can universities help create a fair sustainability transition? Or are they implicated in (and help maintain) existing inequalities and issues? How could universities play a part in a fair and just transition? To do so, what needs to change? In this keynote session, such questions will be broached, discussed, and deliberated.
- **Conflicting Transitions: Rethinking the Value of Expertise – The Place of Knowledge & Knowledge Production in (Future) Society**
  - In this discussion session, we showcase different perspectives on the position of knowledge and expertise as a part of society. Starting with a brief introduction outlining prominent perspectives, this interactive session discusses what the value of expertise is for society, and what its role should be in the governance of the 21<sup>st</sup> century. Of central importance in this session is the way in which university expertise frames our ideas about the future – and hence our ideas about how to make decisions in the present.
- Manifest writing: In the afternoon, there is time for participants to write on their manifest, in groups. Select faculty will be available for tips, tricks, and discussions. Professor Geert Buelens and Dr. Jeroen Oomen will be present.

### Thursday: The Way Forward

- **The Way Forward: Where does the University Need to Go?**
  - In this session, the central question is a back-casting exercise. Imagine the university of 2050: what does it look like? What role does it play? Who funds it? Who governs it? What is its political role? Several experts will give a short pitch on their ideal university of the future. Subsequently, participants and faculty will debate these questions, in a closely curated conversation.
- **The Way Forward: How do we Get there?**
  - Departing from the Pathways to Sustainability strategy document '*The Way Forward*', this functions as a preparatory session for the finalisation of the manifest on the University of the Future that participants will be asked to write. It deals with two questions: a) having determined where you want the university to go, how can you map to way forward?, and b) how do you incorporate different visions and nuances from different people into a shared document? To discuss these questions, lead authors from *The Way Forward* and other shared manifests will share their experiences, how the document was received, and how they negotiated such differences.
- This entire morning will be organised in collaboration with the Utrecht Young Academy and the Urban Futures Studio, with interdisciplinary co-organizers.
- Manifest wrap-up: In this final afternoon, participants will bring together the different parts of 'University of the Future' manifest – and finalise a document to present on Friday.

### Friday: The Future of the University

- Utrecht Young Academy: In this session, we will help the LERU participants finish their manifest, and determine what the most pressing issues of concern are for the presentation to the panel.
- Closing session: Participants present their manifest, and discuss its main recommendations, with a panel of LERU administrators
  
- Closing Drinks: informal moment between participants and faculty
- Optional: Informal (self-paid) Dinner for Participants and Faculty

Arrival: Saturday 2 July (check-in accommodation) Participants will have met online in a social networking event in the preceding week. <sup>+</sup>

| Sunday 3 July  | -  | Monday 4 July  | Tuesday 5 July  | Wednesday 6 July  | Thursday 7 July   | Friday 8 July   |
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|  | <b>Approx. Timings</b>   | <b>Theme: University of the Future</b>   | <b>Theme: Challenges</b>  | <b>Theme: Just Transitions</b>  | <b>Theme: The Way Forward I</b>   | <b>Theme: The Way Forward II</b>  |
| Meet & greet brunch  | <b>Morning Sessions</b><br><i>9am – 12.30pm (inc. 30 min break)</i>            | Registration (8am – 9am)<br>-<br>Official opening by Rector Prof. Henk Kummeling<br>-<br>Introduction to Techniques of Futuring by Dr. Jeroen Oomen<br>-<br>Keynote 1: The University of the Future, by Prof. Maarten Hajer<br><br>Workshop: Living Pasts by Prof. Toine Pieters | The Polycrisis: to which challenges does the University of the Future need to respond?<br>Interactive Keynote Session, in collaboration with Centre for Unusual Collaborations<br>-<br>Break<br>-<br>Keynote 2: The University in Transition, by Prof. José van Dijck | Keynote 3: The role of universities in a just transition<br><br>Panel response: <i>Do Universities Help or Hinder Just Transitions?</i><br>-<br>Break<br>-<br>Conflicting Transitions: Rethinking Expertise - The Place of Knowledge & Knowledge Production in Society<br>Panel discussion, <i>between panel and participants</i> | The Way Forward: Where does the University Need to Go?<br>-<br>Break<br>-<br>The Way Forward: How do we get there?<br><br><i>Morning workshop in collaboration with the Utrecht Young Academy</i> | <i>Workshop to finish manifest and decide on presentation of final document (exact form tbd)</i><br><br>-<br>Wrap up DSS programme by Prof. Maarten Hajer |
|  | <i>12.30pm – 1.30pm</i>  | <b>LUNCH</b>   |   |   |   |   |
| Canal tour through the city centre of Utrecht  | <b>Afternoon Sessions</b><br><i>1.30pm – 3.30pm (followed by 30 min break)</i> | <i>How to write a manifest</i> by Prof. Geert Buelens<br><br>Structuring the manifest: what does it need to contain?<br>Break out in groups: working on the manifest   | Break-out in writing groups: working on the manifest  | Brainstorming and writing session with help of Prof. Geert Buelens  | Break-out in writing groups: working on the manifest  | Presentation of Manifest<br>Panel discussion<br><br>Optional: 'borrel' & night on the town<br><br>Departure around 3pm                                    |
|  | <b>Plenary sessions</b><br><i>4pm – 5pm</i>                                    | Groups come together to integrate to one text  | Groups come together to integrate to one text   |   | Groups come together to integrate to one text   |   |
| Lecture - Leonardo da Vinci the scientist: when innovative ideas and methods conflicted with | <b>Evening</b>   | <b>Public Keynote: TBC</b><br>Looking backwards and forwards: The University as a Historic and Future Institute  | Free Evening ( <i>Dinner</i> )  | BBQ at the Botanical Gardens of Utrecht University  | <b>To be decided</b>  |   |

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| the university of the past – by Prof. Michael Kwakkelstein |  |  |  |  |  |  |
| Dinner at Sonnenborgh                                      |  |  |  |  |  |  |

<sup>1</sup> Pre course work:

1. A reading list will be provided approx. early June 2022 (to be read before the start of the Summer School)