Organizational Learning in Risk Governance

Ortwin Renn (Sociology), University of Stuttgart (Germany)

Examining organizational capacity is the key aspect of organisational learning to improve risk governance. For the analysis of institutional capacity, it is useful to distinguish between assets, skills and capabilities. Assets form the social capital for risk governance in the form of knowledge bases and structural conditions for effective management. Skills refer to the quality of institutional and human performance in exploring, anticipating and dealing with existing and emerging risks. Capabilities describe the institutional framework necessary to translate assets and skills into successful policies. These three components constitute the backbone of institutional capacity for risk governance.